



ACADEMIC YEAR 2023-2024, SEMESTER – II
STUDY MATERIAL FOR B.COM AND BANKING & FINANCE
BUSINESS ENVIRONMENT



**STUDY MATERIAL FOR B.COM AND
BANKING & FINANCE
BUSINESS ENVIRONMENT
SEMESTER – II**



ACADEMIC YEAR 2023-24

PREPARED BY

COMMERCE DEPARTMENT



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UNIT I

INTRODUCTION

"A Business is nothing more than a person or group of persons properly organized to produce or distribute goods or services. The study of business is the study of activities involved in the production or distribution of goods and services buying, selling, financing, personnel and the like".

Business Environment: It refers to all external forces which have a bearing on the functioning of the business. According to Barry M. Richman and Melvyn Copen "Environment consists of factors that are largely if not totally, external and beyond the control of individual industrial enterprise and their managements. These are essentially the 'givers' within which firms and their management must operate in a specific country and they vary, often greatly, from country to country".

William F. Gluck defines business environment "as the process by which strategists monitor the economic, governmental, market, supplier, technological, geographic, and social settings to determine opportunities and threats to their firms.

Features of Business Environment

- The business environment is the sum of all external factors that affect its growth.
- The business environment includes both general and specific forces. Specific forces include investors, customers, competitors, and suppliers. These factors affect individual enterprises directly and immediately in their day-to-day working. General forces include social, political, legal, and technological conditions. The general forces affect the business environment individually.
- The business environment is dynamic.
- The business environment is highly uncertain.
- The business environment is a relative concept as it differs from country to country and even region to region.

Concept of business environment

A business manager identifies and sets some important objectives like survival, stability, growth, profitability and efficiency. Enterprise needs to balance these objectives. Profit is the biggest stimulus for the survival of the business and its future development. There is always a risk involved in business and profit is the reward for taking the risk. Business can be established, but it is difficult to survive in this competitive world where whole world is one market. So, it is important for business to scan the environment.

Environment refers to all external forces which affect the functioning of business. Environment factors are largely, if not totally, external and beyond the control of individual



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industrial enterprises and their managements. The surrounding in which business operates is called business environment.

According to Keith Davis, Business environment is the aggregate of all conditions, events and influences that surround and affect it.

According to Reinecke and Schoell, the environment of business consists of all those external things to which it is exposed and by which it may be influenced directly or indirectly.

These definitions give a clear understanding of the business environment. We can say that business environment is a combination or mixture of complex, dynamic and uncontrollable external factors within which a business is to be operated.

The change in tastes and preferences of customers, introduction of new technologies, innovations, government policies, etc., all are parts of the business environment. Business needs to accept and adapt these changes promptly to survive in the market. So, it is necessary for the business to analyse the business environment.

Elements of Business Environment

The dimension of the business environment refers to the sum of all factors, enterprises, and forces that constitute direct or indirect influence over business activities. Such five key elements are listed below.

1. Social Environment

It implies the tradition, culture, customs, and values of a society in which the business exists.

- **Tradition:** In India, festivals like Diwali, Christmas, and Holi provide a financial opportunity for several market segments like sweet manufacturers, gifting products suppliers, etc.
- **Value:** A company that follows long held values like social justice, freedom, equal opportunities, gender equality, etc. excels in that given society.
- **Recurrent Trends:** It refer to development or general changes in a society like consumption habits, fitness awareness, literacy rate, etc. which influence a business. For example, the demand for organic vegetables and gluten free food is increasing; therefore, companies that manufacture food items keep this in mind to attract more crowds.

2. Legal Environment

It includes the laws, rules, regulations, and acts passed by the government. A company has to operate by abiding by the rules and regulations of laws like the Consumer Protection Act 1986, Companies Act 1956, etc. A proper understanding of these laws assists in the smooth operations of a company.

Example: A cigarette selling company compulsorily has to put the slogan “smoking is injurious to health” on every packaging.



3. Economic Environment

It involves market conditions, consumer needs, interest rate, inflation rate, economic policies, etc.

- **Interest Rate** For example, interest rates of fixed income instruments prevalent in an economic environment impact the interest rate it will offer on its debentures.
- **Inflation Rate** A rise in the inflation rate leads to a price hike; hence, it limits businesses.
- **Customer's Income** If the income of customers increases, the demand for goods and services will rise too.
- **Economic Policies** Policies like corporate tax rate, export duty, and import duty influence a business.

4. Political Environment

It consists of forces like the government's attitudes towards businesses, ease of doing business policies, the stability of the governing body, and peace within the country. All of these factors are extremely crucial for a company to sustain itself. If the central and local government sanctions, policies, or acts are in favour of businesses, the nation's overall economy strengthens due to increasing employment, productivity, and import and export of various products.

Example A probusiness government will make foreign investments more attractive in that country.

5. Technological Environment

It comprises the knowledge of the latest technological advancements and scientific innovations to improve the quality and relevance of goods and services.

A company that regularly keeps track of these news can mould its business strategies accordingly.

Example: A Watch Company that sells smart watches and traditional watches will prosper as smart watches are trendy recently.

Nature of Business Environment:

The nature of Business Environment is simply and better explained by the following approaches:

(i) System Approach:

In original, business is a system by which it produces goods and services for the satisfaction of wants, by using several inputs, such as, raw material, capital, labour etc. from the environment.

(ii) Social Responsibility Approach:

In this approach business should fulfill its responsibility towards several categories of the society such as consumers, stockholders, employees, government etc.



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(iii) Creative Approach:

As per this approach, business gives shape to the environment by facing the challenges and availing the opportunities in time. The business brings about changes in the society by giving attention to the needs of the people.

Significance of Business Environment:

Business Environment refers to the “Sum total of conditions which surround man at a given point in space and time. In the past, the environment of man consisted of only the physical aspects of the planet Earth (air, water and land) and the biotic communities. But in due course of time and advancement of society, man extended his environment through his social, economic and political function.”

In a globalised economy, the business environment plays an important role in almost all business enterprises. The significance of business environment is explained with the help of the following points:

(i) Help to understand internal Environment:

It is very much important for business enterprise to understand its internal environment, such as business policy, organisation structure etc. In such case an effective management information system will help to predict the business environmental changes.

(ii) Help to Understand Economic System:

The different kinds of economic systems influence the business in different ways. It is essential for a businessman and business firm to know about the role of capitalists, socialist and mixed economy.

(iii) Help to Understand Economic Policy:

Economic policy has its own importance in business environment and it has an important place in business. The business environment helps to understand government policies such as, export import policy, price policy; monetary policy, foreign exchange policy, industrial policy etc. have much effect on business.

(iv) Help to Understand Market Conditions:

It is necessary for an enterprise to have the knowledge of market structure and changes taking place in it. The knowledge about increase and decrease in demand, supply, monopolistic practices, government participation in business etc., is necessary for an enterprise.

Impact of Environment on Business and Strategic Decisions

A business enterprise is a part of society and changes in environment influence its functioning and performance. The environment may pose constraints on the enterprise as well as open new opportunities for it. The impact of different elements of macro environment on business decision making may be summarized as follows:



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- The economic system prevailing in a country determines the scope for private enterprises. The general level of development of the economy influence the nature and size of demand. The structure of the economy in terms of contributions of agriculture, industry and services indicates the prospects for different types of business. The economic environment exercises most significant influence on business because business itself is an economic institution. For example, decline in interest rates has reduced the cost of capital for business firms in India. Reforms in industrial and fiscal policies have led to the growth of new in India. Reforms in industrial and fiscal policies have led to the growth of new business such as venture capital funds, mutual funds, vulnerable to competition from multinational Corporation and liberal imports due to liberal economic policy of the Government.
- Social and cultural forces exercise significant influence on business. For example, social consciousness among public requires more responsible behavior on the part of business in the matter of environment, customer service and labour welfare. Growing number of working women have increased the demand for life style products. Demand for reservation in jobs for minorities and women, equal pay for equal work, rise in middle class are some of the social changes affecting business. The costs of ignoring the customs, beliefs, tastes and preferences of society can be very high. Pepsi's cola lost market share in some countries where the company's slogan 'come alive' translates as 'come out of the grave' in local language. Customs and beliefs of society shape the legal and technological system. For example, social pressures against pollution led to antipollution system. For example, social pressures against reduce pollution. Shifts in population may cause changes in plant location. Preference for small family influences sales of baby food, toys and other such items. Emergence of a strong consumer movement led to new marketing strategies such as Customer Relationship Management.
- The political and legal environment provides the framework within which business has to function. The viability of a business firm depends upon its ability for meeting the challenges arising out of political and legal change. No business can succeed without understanding the dynamics of the country's political system and without the support of public opinion. A stable, efficient and honest political system serves as a boost for growth of business, political instability due to terrorism, fall of Government, civil war, etc. restricts business growth. Political decisions have serious economic and business implications. In fact major economic policies such as industrial policy, fiscal policy and foreign trade policy are political decisions. Political environment determines the nature of governance. The supportive political climate has for example made Bangalore and Hyderabad as the hub of information technology firms. Similarly, deregulation of capital markets has led to surge in



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initial public offers (IPO). Multinationals and foreign direct investment (FDI) have come to India in a big way due to removal of controls over foreign exchange.

- Technological, physical and natural environment also affect business. For example, cable TV has adversely affected radio and cinema. Xerography has example, cable TV has adversely affected radio and cinema. Xerography has damaged carbon paper business. Digital watches destroyed business prospects of traditional watches. Information technology and telecommunications have given rise to a global market which requires better system of production (robots controlling factories) and distribution (internet marketing).

KAMARAJ WOMEN'S COLLEGE



UNIT II

POLITICAL ENVIRONMENT

Political Environment is the state, government and its institutions and legislations and the public and private stakeholders who operate and interact with or influence the system. The political atmosphere should be good and very stable for a firm to operate successfully. Political Environment forms the basis of business environment in a country.

If the policies of government are stable and better then businesses would get impacted in a positive way and vice versa. Changes in government often results in changes in policy. Political Environment forms an important part of a company's strategy in terms of PESTEL (Political, Economic, Social, Technological, Environmental, Legal) analysis.

Importance of Political Environment

Political Environment can be of utmost importance for a business. How a government make policies and what kind of economic measures it takes can determine the success or a failure of a business. Promoting a particular kind of business can lead to increased revenues of industries and players in that sector but can lead to losses for others. Government also considers all these risks and effects because the sudden or prolonged changes to the political environment can lead to impact on GDP and overall economy.

The other important aspect is the foreign investment and companies in a country. If political environment is not good for foreign investment then it can lead to loss of internal business and investments indirectly affect domestic players.

Relationship between Government and Business in India

1. Regulatory framework

The Indian government sets the rules and regulations that govern the business environment properly. So, this includes laws related to taxation, labor, environment, consumer protection, and competition, among others. Businesses always need to follow these regulations to operate legally in the country.

For example, the government introduced the Goods and Services Tax (GST) in 2017, which aimed to simplify the tax system and improve ease of doing business in India. The code snippet below shows the tax rates under the GST system:

- 0% – Essential goods and services
- 5% – Basic goods and services
- 12% and 18% – Standard goods and services
- 28% – Luxury goods and services



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2. Licensing and permits

The government issues licenses and permits for various business activities. Such as setting up manufacturing plants, operating in specific sectors, and exporting goods. So, this ensures that businesses adhere to the necessary standards and contribute positively to the economy.

3. Infrastructure development

One of the major responsibilities of the government is building infrastructure. Such as roads, ports, airports, and electricity supplies. That is all necessary for businesses to operate efficiently. Infrastructure projects commonly receive support from PPPs, in which the government and private businesses split the risks and rewards.

4. Economic policies

The Indian government's economic policies. Such as fiscal and monetary policies. Basically, these policies influence the overall business environment. The effectiveness and efficiency of businesses are directly affected by these policies' potential effects on interest rates, inflation, and currency rates.

5. Public sector enterprises

The government owns and operates several public sector enterprises (PSEs) in key sectors, such as banking, energy, and transportation. These PSEs often compete with private businesses, creating a mixed economy where public and private entities coexist.

6. Subsidies and incentives

The government provides various subsidies and incentives to promote specific industries to encourage investments in underdeveloped regions. These can include tax breaks for specific regions to attract the new industry and promote employment, low interest loans, and grants, which help businesses grow and create employment opportunities.

7. Foreign investment

By implementing invest or friendly rules and offering incentives, the government significantly contributes to attracting foreign direct investment (FDI) in India.

FDI is crucial for economic growth, bringing in capital, technology, and expertise.

8. Trade Policies

Basically, the government's trade policies, such as import and export regulations, tariffs, and trade agreements, directly impact businesses involved in international trade. These policies' goal is to



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balance protecting domestic industries and promoting global competitiveness. So that you can tackle the monopoly type of problems.

Business and government relationships in India are characterized by a combination of cooperation and competition, with both parties collaborating to foster a business friendly climate and promote economic progress.

This connection will shift again as India develops a major role in the world economy to meet new opportunities and challenges.

EVOLUTION OF BUSINESS LAWS

The concept of company laws can be seen from 3rd century itself during the reign of Chanakya, the wazir issues 4 duties of king – Raksha, palana, vridhhi and yogakshema which corresponds to protection of wealth of shareholders of company, maintaining the wealth of company with profits, proper utilisation of resources and assets to boost wealth and safeguard interests of shareholders. Later, kautilyas arthashastra and neetishastra provided an insight into corporate social responsibility. During agrarian economy, we can see the existence of Hindu Undivided Family system.

After the battle of Plassey and Buxar, East India Company was established and has received official declaration known as Royal Charter. In 1844, the first act was passed by the British regarding business or companies which was known as Joint Stock Companies Act. Later, it introduced elements such as Memorandum of Association and Articles of Association. After the British established direct rule in India, we can see number of acts within limited time frame.

Companies Act of 1913 continued even after independence. In 1950, a committee was appointed by the government which led to enactment of Companies Act 1956 and repealed all the previous laws. The Satyam Scam of 2009 shifted the focus to form more stringent laws which led to amendments to the Act.

CONSTITUTIONAL PROVISIONS THAT AFFECT BUSINESS LAWS:

(1) The freedom of trade, commerce, and intercourse is outlined in Articles 301-307 of the Constitution of India, 1950, and has its origins in British India. The founders of the Indian Constitution were influenced by Section 92 of the Australian Constitution and accepted it to include Articles 301-307, which are equivalent to Article 19 (1) (g) of the latter. Article 301 states that "trade, commerce, and intercourse shall be free throughout the territory, subject to the other provisions of this Part," which is in keeping with the fundamental right to practise any activity, trade, or business.

Article 301 – It grants Freedom of trade, commerce and intercourse



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Article 302 – Parliamentary authority to impose trade, commerce, and intercourse limitations. The parliament may achieve the same thing by imposing it. Such limits from one state to another or inside India's territory as may be warranted in the public good.

Article 303 – Limitations on the legislative powers of the Union and the States in matters of trade and commerce. According to the 7th schedule, Parliament shall not pass laws favouring one state over another, with the exemption specified in clause (2).

Article 304 – Restriction on interstate trade, commerce, and intercourse.

Article 305 – Saving of existing laws and laws providing for state monopolies. It empowers the parliament to appoint such authority and confer powers and duties as it thinks necessary.

Article 307 – Appointment of authority for carrying out the purposes of Articles 301-304.

(2) Preamble

Preamble guarantees economic justice, liberty of thought, expression, belief, faith and worship, equality of status and opportunity upon its citizens. It lays down the due duty of care on part of business institutions to provide economic and political justice to everyone. It also states that, there should be equal opportunity to everyone which can be achieved by eradication of poverty.

(3) Fundamental rights

Fundamental rights are superior to ordinary laws. They can only be altered by constitutional amendments or the due procedure established by law. Right to equality (Art 14-18) confers that right on citizens to access to shops, restaurants and public entertainment places equally and free access to all the resources that are funded by government or state. Equal employment opportunities to all the citizens irrespective of their religion, caste, sex, descent, race and place of birth.

Right to freedom (Art 19 to 22) promotes the idea of liberty. The business institutions can approach the government and can utilise their freedom of expression and express their problem in order to get a solution for it. Every citizen has the freedom to choose, practice and profess any trade, business or occupation of their choice. Right against exploitation prohibits involuntary work without payment, child labour, forced labour, harassment at workplace and also protects employees from working at hazardous factories.

(4) Directive principles of state policy

They are enshrined in part 4 of the constitution which aims at justice, liberty, equality and fraternity. It provides adequate means of livelihood for everyone. Secures equal pay for work to both male and female. It regulates economic system of country in purview of not only concentrating the wealth on private individuals wholly but supporting it to a certain extent. Acts



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like Minimum Wages Act 1948, Factories Act, MRTP Act, Industrial (development and regulation) Act, Industrial Policy Act are mainly based on the principles of Directive principles of state policy.

BUSINESS LAW AND REGULATIONS IN INDIA:

There are many business laws in India which existed way before independence such as Partnership Act 1932, Indian Contract Act 1872, and Sale of goods Act 1930. Banking Regulation Act 1949 was established to regulate private banking companies and manage banks in India. Later, it was amended by the Banking Law (Amendment) Act which granted RBI (the central bank of India) the power to restrict voting rights and shares acquisition in a bank. Banks are able to issue equity and preference shares under RBI guidelines now. Following economic development, now in 21st century, the Ministry of Corporate Affairs passed Competition Act 2002 and Limited Liability Act in 2008 which protect consumer interests, prohibit anticompetitive business practices and promote sustainable competition within the markets. Companies Act, 1956 has undergone many changes in this decade. India, as a member of International Labour Organization offers protection for employees that include Industrial Disputes Act 1947, Payment of Bonus Act 1965, Payment of Gratuity Act 1972, Payment of Wages Act 1936 etc. Hence, the companies are registered under Indian Companies Act, 2013 which is the basis of business laws.

CONNECTION BETWEEN CONSTITUTION OF INDIA AND BUSINESS LAWS:

Laws relating to the privileges and immunities of the various state government branches are referred to as constitutional laws. They outline how laws are made, how they should be applied, and how the head of the executive part of a government ought to act. All other laws of a state are built upon this fundamental law.

The corpus of law that controls how administrative agencies of the government conduct their business is known as administrative law. Action by a government agency may take the form of rulemaking, adjudication, or the application of a particular regulatory agenda.

It deals with the decision making of administrative government bodies like tribunals, boards, or commissions that are a component of a national regulatory structure in fields including criminal law, international trade, manufacturing, the environment, taxation, broadcasting, immigration, and transportation.

Administrative law is the species, whereas constitutional law is the genus. They both fall within the umbrella of public law in the modern state. In actuality, they are both significant legal streams that control a variety of state affairs.

Property rights protection is one of the primary areas where corporate law and constitutional law converge. . In the context of business law, where enterprises must be able to acquire and use property to operate, this protection of property rights is crucial. As Dicey points



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out, English common law is what gave rise to the laws that make up a country's constitutional code in other nations. India has a written constitution, and constitutional law focuses on the fundamental ideas governing the structure and authority of the branches of government. In short, there is always an overlap between administrative and constitutional law.

LEGISLATIVE APPROACH:

(1) G.K.Krishnan vs State of Tamil Nadu

The question of law in this case is that whether freedom of trade, commerce and intercourse is an absolute freedom or subjective to reasonable restrictions. The Apex Court made it clear that, as used in Article 301 of the Constitution, the word "free" does not refer to freedom from restriction. Regulations that limit people's ability to engage in commercial operations contrast with laws that impose standards of appropriate conduct or other restrictions on individuals who do so. This distinction is referred to as regulation. By separating features of the transaction or activity that defined it as trade, commerce, or intercourse from those features that, while invariably present in some form in the transaction or action, are not necessary to the conception, the true solution in any given case can be ascertained. It's crucial to understand the distinction between the essential elements of trade and commerce and the transaction's episodes, which may or may not give it that character. A tax that is compensatory or regulatory cannot be used to restrict the freedom of trade or commerce, the Apex Court continued. If the proceeds are utilised to repair, maintain, and upgrade significant roadways, and the collection of the tax doesn't significantly delay traffic, a compensatory tax is applied based on the kind and volume of road use. Free travel on the roads must be guaranteed without any financial restrictions.

(2) Automobile Transport (Rajasthan) Ltd. Vs State of Rajasthan (1962)

In this instance, the respondents argued that Article 301 did not apply to taxes used to pay for road maintenance. The Rajasthan Motor Vehicles Taxation Act of 1951 was not in violation of Article 301 of the Indian Constitution, according to the Supreme Court of India, and the taxes imposed under it were compensatory or regulatory taxes that did not impede the freedom of trade, commerce, and intercourse that was guaranteed by that Article. These taxes were therefore legitimate. The Court stated that in order to be understood properly and as part of a Constitution that contemplated a division of powers between the States and the Union, the concept of freedom of trade, commerce, and intercourse as stated in Article 301 must be placed in the context of everyday society. If so, the concept must recognise the necessity and legitimacy of some form of regulatory control, whether exercised by the Union or the States. The freedom provided by Article 301 does not apply to regulatory or compensatory tariffs placed on the use of commercial facilities because they do not obstruct trade, commerce, or intercourse rather they facilitate it.



(3) Kalyani Stores vs State of Rajasthan

In the 1966 case of Kalyani Stores v. State of Orissa, the imposition of excise duty on “foreign spirits” imported into the state was being contested. The petition under Article 226 of the Indian Constitution was being heard by the Supreme Court of India. A 1937 notification issued under Section 27 of the Bihar and Orissa Excise Act, 1915, set the excise charge at Rs. 40 per L.P. gallon until March 31, 1961. With effect from April 1, 1961, a new notification increased it. It was contended on behalf of the appellant that since no “foreign spirits” was produced in the state and no excise duty could be placed on any locally produced “foreign spirits,” no countervailing duty could be put on imported alcohol. A restriction on the freedom of trade, commerce, and intercourse over all of India, as stated in Article 301, was noted by the Apex Court as only being acceptable if it fell under Article 304. Only if there is no distinction between the tax or duty imposed on goods imported from other countries and the tax or duty imposed on equivalent things created or produced in that country can the power under Article 304(a) be used effectively. Since no foreign spirits was made or produced in the state, Article 304 protection was not applicable in this situation.



UNIT III

SOCIAL AND CULTURAL ENVIRONMENT

The socio cultural environment is referred to as the social system as well as the culture of the people. The socio cultural environment includes social customs, values, codes of conduct, beliefs, traditions, etc. Every business is influenced by the sociocultural environment; therefore, it is essential to examine the environment and make strategies accordingly.

The education level of people, values and attitude, work ethics, and family structure defines the social cultural environment.

Factors Affecting Socio cultural Environment

Culture

Culture is described as shared motives values, beliefs, identities, and interpretations or meaning of significant events that result from common experiences of participants of collectives and are transmitted across age generations.

The culture that exists within a society or community has an overwhelming impact on any business. It has been an established fact that the culture drives people's behaviour, innovation and customer service.

Language

Because of diversity, people in different states, and countries use different languages to communicate. An organisation operating in different states or countries should have its business communication designed in a way that can be comprehended by the local audience. English is accepted as a universal business language.

Religion

Religion even decides the way people think of work. As a result, religion influences enterprise and its operations. Many companies adapt their working processes according to the religion of a given state or country in terms of the holidays, working hours, food habits, a way of dressing, etc.

Social Systems

The way an individual interacts and socialises with other individuals in the society is called the Social system. It includes family systems, marriage, caste systems, etc. Social systems influence the consumption habit of people.

For example, with an increasing number of families, the demand for fast foods and ready to cook foods has increased.



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Level of Education

Education is about teaching, learning skills and knowledge. Education changes the lifestyle of people, their thoughts and the way of doing work. The level of education changes state wise. However, in many countries, the level of education has a tendency to increase.

The education level and level of literacy of the population of a given country are indicators of the quality of their potential workforce.

Customer Preferences

With the spread of global communication and facilitated travel opportunities, certain social behaviours are getting similar globally. These days, humans around the world watch the same movies, listen to the same music, play the same video games and use the same internet websites. Apparently, the taste and habits of the population are becoming the same. This social trend is called global convergence.

Social Institutions

Social institutions such as family, economics, religion, education and state define the collective modes of behaviour. They prescribe a way of doing things. Secondary institutions are derived from primary institutions.

The secondary institutions derived from family such as marriages, divorces, monogamy, polygamy, etc. The secondary institutions of education are schools, colleges, universities, etc. The secondary institutions of the state are interest groups, party system, democracy, etc.

Population Growth Rate

The increases in the number of individuals in a population. The rise in demand for food ultimately depletes natural resources needed by everyone for living.

BUSINESS LANGUAGE AND COMMUNICATION IN INDIA

English is widely spoken in business and is one of India's official languages. Many Indians and business managers speak it fluently, though of course meaning can vary across cultures and countries. Indians may have a particular difficulty saying "no", as it can convey an offensive message. Instead, they will prefer making statements such as "we'll see", "yes, but it may be difficult", or "I will try" when they likely mean "no". Listen carefully and be aware of the meaning behind these answers. Do not attempt to compel your contact to be more direct, as this can be counterproductive.

A good way to seek a more positive answer is to rephrase the question, for instance if you are trying to secure a meeting and there is some evasion, one approach is to ask what day and time would be convenient to meet. Similarly, if there is resistance in providing a purchase order,



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the question could be asked when it is likely that a purchase order will be raised. This type of questioning may provide a more meaningful response.

INDIAN BUSINESS MEETINGS AND NEGOTIATIONS

Give as much warning as possible of your intended dates of travel and try to schedule your meetings well in advance. If you require help with your India trip our business advisors based in both the UK and India can help source qualified leads, set up introductions, and arrange business meetings as well as plan productive business trips to India. Do bear in mind that the arrangements may change several times and may not be confirmed until the day of the meeting itself. Although punctuality is expected, be prepared for meetings to start and finish late and for interruptions to occur on a regular basis. Negotiations can be slow by UK standards. Be patient and demonstrate good character; forcefulness will likely drive your contact away.

UNDERSTANDING BUSINESS RELATIONSHIPS IN INDIA

Business relationships are of the utmost importance. Indians will base their decisions on trust and intuition as much as on statistics and data, so be mindful of the importance of a good working relationship. Take the time to engage in small talk and get to know your prospective partner. Rushing straight into the business issue could be perceived as rudeness.

THE ROLE OF HIERARCHY IN INDIAN BUSINESS

Indian businesses are often very hierarchically structured. In negotiations, decisions are generally made at the highest of levels. Therefore, unless the company director, owner or a very senior manager is present at a meeting, a decision is not likely to occur at that stage. Roles are well defined and tasks such as manual labour will only be carried out by a specific person. An Indian manager is typically not expected to carry out tasks that could otherwise be undertaken by someone at a lower level in the organisation.

INDIAN BUSINESS CULTURE

- There are many India's within India. India is a multilingual, multi ethnic and pluralistic society, and vast cultural differences can be seen between North and South India.
- Be aware of the cultural diversity and be cautious about generalisations. The great Cambridge economist Joan Robinson once observed: "Whatever you can rightly say about India, the opposite is also true."
- English is the official language of business.
- Be prepared for meetings to start and finish late and for interruptions to occur on a regular basis
- There is a more formal and hierarchical relationship between managers and staff in India



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- Indians place great value on relationships: take the time to develop contacts and relationships.

Cultural heritage is a collection of important assets of a culture that are preserved from generation to generation. Examples of cultural heritage include tangible assets such as visual art, food, clothing, and styles of architecture along with intangible assets such as legends, music, and values like generosity or respect.

Social group, any set of human beings who either are, recently have been, or anticipate being in some kind of interrelation. The term group, or social group, has been used to designate many kinds of aggregations of humans. Aggregations of two members and aggregations that include the total population of a large nation-state have been called groups.

Types of Social Groups

Sociologists recognize several differences between various types of groups in society.

Primary and Secondary Groups

The term '**primary group**' was first used by **Charles Horton Cooley** in 1902 to refer to a small group that is characterized by close knit cooperation and association between members.

Primary groups can be very impactful in a person's daily life. This is because they perform an expressive, i.e. emotional, function for us. Both the process of socialization and the formation of roles and statuses depend heavily on primary groups.

A '**secondary group**', on the other hand, is a formal, impersonal group with little social connection or understanding among its members. They serve an **instrumental** function, meaning that they tend to be goal oriented. Secondary groups tend to form in spaces where people have a shared understanding, but minimal personal interaction.

However, the distinction between primary and secondary groups is not always clear, and sometimes a primary group can become a secondary group (and vice versa).

In groups and Out groups

Sometimes, a group's connections to other groups might give it additional significance for its members. This is what forms the basis of in groups and out groups.

- Any group or category that people believe they belong to is considered an in group. In other words, it includes everyone who is referred to as "we" or "us."
- The presence of an in group necessitates the existence of an out group, which is a group or category to which people believe they do not belong. Out groups are perceived as "they" or "them."



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In groups are often marked by a sense of importance and superiority from those who are not a part of the group, i.e. out groups. Members of in groups feel their behaviours, values, attitudes, etc. are not only better than but also unsuitable for the out group.

Reference Groups

A '**reference group**' is any group people view as a benchmark for assessing themselves and their behaviour. By establishing and enforcing morals, norms, and codes of conduct, reference groups serve a normative purpose.

Reference groups also serve as a baseline by which individuals can judge each another, serving as a tool for comparison.

Concept of Diversity

Diversity is a concept which means embracing all types of humans irrespective of their caste, creed, color, race, religion, gender and more. It does not necessarily mean equality, as there are different characteristics of diversity and it has a concept of its own. In other words, diversity has its own set of values plus principles. It is a concept which makes understanding of each group and community's uniqueness easier.

Characteristics of Diversity

Diversity has a lot of characteristics that depend on the cultural and socioeconomic factors. Moreover, diversity in the workplace and classrooms promotes growth and a sense of empathy. It brings about newer perspectives and encourages tolerance. While some characteristics of diversity include age, gender, the color of the skin. There are other major ones which remain unseen. The following are the characteristics of diversity:

Linguistic Diversity

Linguistic diversity encompasses different types of qualities which comprise of language, grammar, and vocabulary of a person. The world is full of billions of people who speak thousands of languages. A specific country only has more than a thousand languages alone. Similarly, the tribal groups or ones which are more isolated from the world are likely to speak a different language. Linguistic diversity helps in measuring the density or concentration of a certain language in different areas. When the linguistic traits of certain groups or communities are shared amongst one another, it results in the development of a language family. In similarity to a biological family, a language family comprises of languages that constitute the common elements. Linguistic diversity is one of the major characteristics of diversity that form an important part.



Regional Diversity

While diversity is the acceptance of all folks regardless of their ethnicity, sex, education, disability, regional diversity constricts this acceptance to a group of people from a certain region or area. Being one of the key characteristics of diversity, regional diversity is an indication of each person's uniqueness from a certain area. It refers to the differentiation of various communities, gender, ethnicity and more. For instance, India has great regional diversity. The country has mountains, sea coasts, deserts, plain areas and more. This is why it makes India a very regionally diverse country.

Religious Diversity

Religious diversity refers to the fact that there are different religions and the religious beliefs of people vary. If we look at the figures, there are roughly four thousand plus religions all over the world. Yet, people live peacefully with each other to an extent because of religious diversity. This comes in the list of characteristics of diversity that makes diversity a successful concept. As there is more and more awareness being spread all over, people are becoming religiously diverse. For example, India's religious diversity is quite famous worldwide. The main religions of the country are Hinduism, Buddhism, Islam, Christianity, Sikhism and more. Thus, religious diversity helps people in making them aware of other people's religious beliefs and practices. It makes people more tolerant and open minded.

Social organizations or institutions arise out of social needs and situations of members. These organizations are the means through which individuals adjust their behaviour to environmental conditions.

Lapierre says that "social organization consists of all the ways by which men live and work together, more especially of all the programmed, ordered and coordinated relations of the members of the society." Social organisations at different levels organize and give expression to collective behaviour. They coordinate and crystallize numerous interests of individuals and groups.

Social organisations are of two broad types, namely, those which grow out of kinship and those that result from the free and voluntary associations of members. A brief analysis of a few such organizations may be given.

Family:

It is the earliest and the most universal of all social institutions. It is also the most natural, simplest and permanent form of social organization. In society, individuals are primarily organized into separate families and households.



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Family is generally composed of husband, wife and their children. It may be defined as a group of persons, united either by the ties of marriage or blood relationship, having a common household, a common tradition or culture.

The form and features of family may be different from place to place and country to country but family as a social group exists everywhere. It may rightly be described as the keystone of the social arch. It performs a variety of functions like biological, emotional, economic, educational and cultural.

Clan:

The members of a clan are supposed to be the descendants of common ancestors. They usually bear common surname. They are usually found among primitive people and members act through the guidance of a chieftain.

They are associated through common social, religious and cultural ceremonies. Members practice exogamy; they do not marry a person belonging to the same clan. All members worship a totem or a symbolic object like cow, bull, bird etc.

Tribe:

A tribe is a wider social organization than clan and has been defined as “a social group of a simple kind, and members of which speak a common dialect, have a common government and act together for such common purpose as welfare.” Tribe is usually formed after a stronger clan subordinates a weaker one.

Tribe has a government with a tribal chief as its head. It is organized for military purposes and has a common dialect and language. Though devoid of blood relationship, a tribe maintains solidarity among its members.

Community:

One way of organizing individuals on secular lines is through formation of communities and associations. A community is defined as “the total organisation of social life within a limited area.” A community is a self-sufficient group based on common life. The area of a community may range from narrow to very broad (even global) limits.

Association:

MacIver defines, “An association as a group organized for the pursuit of an interest or group of interests in common.” Associations may be of various types including kinship, religious, cultural, recreational, philanthropic, vocational, political groups. Primarily political associations like the state and its coercive agency, the government are part of society.



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Relationship between Business and Society

Because businesses have a considerable impact on numerous parts of society, and society in turn impacts how businesses operate, the relationship between business and society is complicated and varied. This link is frequently investigated from ethical, economic, social, and environmental standpoints. When studying the relationship between business and society, examine the following crucial points:

Economic Implications:

- Businesses help to drive economic growth and development by providing jobs, creating wealth, and paying taxes to fund public services.
- They foster innovation, resulting in the creation of new products, services, and technology that improve people's overall quality of life.

Ethical Obligation:

- Businesses have an ethical obligation to be socially responsible, taking into account the wellbeing of their employees, consumers, communities, and the environment.
- Fair labor practices, human rights respect, and adherence to environmental regulations are all examples of ethical corporate practices.

CSR (Corporate Social Responsibility):

- CSR refers to a company's commitment to incorporate social and environmental concerns into its operations and to positively contribute to society.
- Many businesses participate in CSR programs such as philanthropy, community development, and sustainability.

Engagement of Stakeholders:

- Customers, employees, investors, suppliers, governments, and communities are all stakeholders with whom businesses engage.
- Engaging stakeholders assists firms in understanding and addressing the varying needs and concerns of various groups.

Environmental Implications:

- Businesses can have both beneficial and harmful environmental effects. Sustainable methods are becoming increasingly necessary in order to reduce negative consequences and enhance conservation.



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- Some businesses work hard to lower their carbon footprint, conserve resources, and use environmentally friendly manufacturing practices.

Social Implications:

- Businesses use their products, services, and advertising to shape social norms and values.
- They can solve societal challenges through promoting diversity and inclusion, as well as establishing a positive workplace culture.

Multinational Corporations and Globalization:

- Multinational firms operate in numerous countries, resulting in a complicated interaction between various societies and cultures.
- They can be economically beneficial, but they can present issues in terms of cultural sensitivity, labor standards, and social inequities.

Consumer Influence and Behaviours:

- Businesses respond to changing consumer needs, tastes, and habits. Consumer preferences can have an impact on corporate practices and product offerings.
- The importance of consumer opinions on the reputation and success of firms has been magnified by social media and online platforms.

Regulation and Interaction with the Government:

- Laws and regulations are enacted by governments to guarantee that corporations operate ethically, fairly, and in accordance with social norms.
- Businesses also work with governments to shape policies that affect their operations and industries.

Social Entrepreneurship and Social Innovation:

- Through social innovation and entrepreneurship, businesses can play a role in addressing societal concerns.
- Social enterprises and impact driven start-ups strive for positive social and environmental consequences in addition to financial success.

Meaning of Social Responsibility

An organization's obligation to make decisions and perform them for the benefit of society and its values is known as **Social Responsibility**. It is assumed under social responsibilities that businesses will respect the values and aspirations of society and try their best to fulfil these aspirations and



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accomplish their business goals. In simple terms, it is the responsibility of an organization to be a responsible member of society and work towards its betterment. However, according to critics, social responsibility practices are exact opposites of the major motive of a business's existence. Social responsibility in business is also known as **Corporate Social Responsibility (CSR)**.

For example, a factory not disposing of its chemicals and waste in the water bodies, improving working hours and conditions of the employees, donating part of the firm's profits to educational services for poor children, etc. Social responsibilities performed by the companies not only help society, but also help the business gain a positive image and build its brand in the market. It motivates the employees of the firm to work hard, as they feel good to be a part of an organization that works well for society and respects its values.

Corporate Social Responsibility is a business model used by companies to enhance society and the environment through concerted efforts. It is a great way for business organizations' to build morale in the workplace and build a good image in the market. Some of the companies strongly committed to CSR are IKEA, Bosch, Apple, Ben and Jerry's, Starbucks, Marc Jacobs, and Adidas.

Need for Social Responsibility

Although an organization exists with the aim of maximizing profits; however, it should not be its sole motive and should commit to society. An organization needs social responsibility because of the following reasons:

1. Changing Expectations of Society: Today's world has changed a lot compared to the past years. Now, society expects different things from a business besides the supply of goods and services. As society provides companies with different resources like labour, natural resources, etc., it expects something good in return for their welfare.

2. Reputation: Companies spend a lot of money on brand building and a good image in society. To do so, an organization can also perform socially responsible practices that will result in profitability, increased sales, sustainable growth, a good image and attraction of talent.

3. Avoidance of Government Interference: The government has enacted various laws, putting moral and legal pressure on the companies to perform socially responsible activities. If the company fails or avoids these practices, the government will interfere in the business. Therefore, to avoid such interference by the government, companies need to perform their social responsibilities.

4. Long term Self-interest: Practicing socially responsible practices not only helps society, but also proves to be beneficial for the companies in the long run. It means that if a company has an image



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in the market as a brand or firm that serves society besides earning a profit, it will build the company's image and will be good for its self-interest.

5. Contribution to Social Problems: Businesses create some of the social problems, like pollution, inequality, discrimination, unsafe workplace, etc. Therefore, it is those firms' duty and obligation to perform socially responsible activities to solve these social problems and make society better and safe.

6. Better Environment for Business: Businesses use natural resources for their daily activities of the business and usually degrade the environment in the process. Therefore, business organizations need to avoid environmental degradation caused by them. It not only benefits society, but also gives firms a chance to grow their business in a healthy and safe environment.

7. Growth of Consumer: The consumer of the present world is more educated and aware of their rights and powers as compared to the past. They know when a business is engaged in unfair trade practices, giving them bad quality goods and services, charging more price, etc., and what measures they can take for the same. Therefore, organizations need to work with social responsibility to retain existing customers and attract more.

8. Optimum Utilization of Resources: One of the aims of businesses while producing and selling goods and services to customers is optimum utilization of resources. As we know that with the increase in population, resources have become scarce, and we need to save them for future generations. Therefore, business organizations need to make optimum utilization of resources and work with social responsibility.

TYPES OF SOCIAL RESPONSIBILITY

1. Environmental Responsibility

Environmental responsibility is the belief that organizations should behave in as environmentally friendly a way as possible. It's one of the most common forms of CSR. Some companies use the term "environmental stewardship" to refer to such initiatives.

Companies that seek to embrace environmental responsibility can do so in several ways:

- Reducing harmful practices: Decreasing pollution, greenhouse gas emissions, the use of single use plastics, water consumption, and general waste
- Regulating energy consumption: Increasing reliance on renewables, sustainable resources, and recycled or partially recycled materials
- Offsetting negative environmental impact: Planting trees, funding research, and donating to related causes



2. Ethical Responsibility

Ethical responsibility is concerned with ensuring an organization is operating in a fair and ethical manner. Organizations that embrace ethical responsibility aim to practice ethical behaviour through fair treatment of all stakeholders, including leadership, investors, employees, suppliers, and customers.

Firms can embrace ethical responsibility in different ways. For example, a business might set its own, higher minimum wage if the one mandated by the state or federal government doesn't constitute a "livable wage." Likewise, a business might require that products, ingredients, materials, or components be sourced according to free trade standards.

In this regard, many firms have processes to ensure they're not purchasing products resulting from slavery or child labour.

3. Philanthropic Responsibility

Philanthropic responsibility refers to a business's aim to actively make the world and society a better place.

In addition to acting ethically and environmentally friendly, organizations driven by philanthropic responsibility often dedicate a portion of their earnings. While many firms donate to charities and non-profits that align with their missions, others donate to worthy causes that don't directly relate to their business. Others go so far as to create their own charitable trust or organization to give back and have a positive impact on society.

4. Economic Responsibility

Economic responsibility is the practice of a firm backing all of its financial decisions in its commitment to do good. The end goal isn't just to maximize profits, but also to make sure the business operations positively impact the environment, people, and society.



UNIT IV

ECONOMIC ENVIRONMENT

The economic environment is the sum total of the economic conditions and the nature of the economy in which the business has to operate and compete.

This will include the nature of the economy, the direction in which it is progressing, the availability of resources (labour, capital, etc) and the conditions of the market as well. All these factors in combination create the economic environment for a firm.

The economic environment will dictate a lot of the decisions of the firm. The size of the market will depend on the economic environment. The purchasing power of a potential customer will also depend on factors of the economic environment like income levels, savings, credit availability, etc.

Factors Affecting the Economic Environment

The firm has no control over the economic environment in which it must operate. It is an external macro factor. While it cannot be controlled by the firm it can be studied. So it is important to know the factors which affect the economic environment and how they may impact the firms.

1] Economic Systems

The economic system under which the economy operates has a huge impact on its economic environment. Let us take a look at the three economic systems which usually prevail

Capitalist Economy: There are no restrictions in a capitalist economy. The market forces operate freely, demand and supply will decide the prices in the market. There is private ownership of factors of production and private companies.

Socialist Economy: This type of economy is characterized by government control and central planning authority. So there is no private ownership, all means of production are under state control. There are no market forces and the price is also set by the state.

Mixed Economy: Here the best features of both capitalism and socialism combine to give us this system. Market forces are very much in force to decide demand supply and prices. But there is some government oversight to ensure that there are no discriminatory practices.

2] Economic Conditions

The economic conditions of the country also have a huge impact on the firms that exist within the economy. Furthermore, economic conditions are the sum total of many factors that can greatly affect a business. Such factors include GDP of the economy, per capita income, availability of capital, utilization of resources, state of the capital market, interest rates, unemployment levels, etc.



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3] Economic Policies

In any economy, the government has some control and/or oversight. Moreover, governments with the help of their planning authorities frame and implement many types of economic policies.

Industrial Policy: These are all rules, laws, notifications, policies, circulars, etc through which the government controls and governs the industrial sector of the economy. This helps them shape the industrial development of the country.

Fiscal Policy: This is the government policy with regard to public expenditure, taxation, and public debt. This also greatly affects the businesses functioning in the economy.

Monetary Policy: This policy will decide the supply of money to the market. Consequently, will decide the levels of savings and investments. It will also control the credit supply in the economy.

Foreign Investment Policy: This deals with keeping the foreign investments in check for all sectors. So, we can benefit from the new technologies in all sectors.

Import Export Policy: This is how the government controls the export and imports of a country. Also, the import export policies will lay out the duties, taxes, subsidies, etc. These days there are not many barriers to import and export which positively affects the economic environment.

Elements of Economic Environment

Several external factors have a significant influence on a country's economy. These factors play a huge role in deciding consumer behaviour and financial flow of a country, thereby affecting its economic activities. All these elements together constitute the economic environment definition.

These elements of economic environment are as follows –

- **Gross Domestic Product (GDP)**

Gross Domestic Product is the total value of all products and services produced in a country. Therefore, the growth of GDP signifies that the economy of a country is stable and improving. It also means that people have more disposable income that, in turn, leads to increased demand for products and services.

It evaluates the financial worth of final goods and services—those that are purchased by the end user—produced in a country over a specific time period (say a year). It includes all of the output generated within the country. GDP also includes nonmarket production, for example, education services which are provided by the government itself.



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The GDP growth rate measures the economic reports and amount of a country's economic growth (or contraction). Faster growth in the gross domestic product (GDP) expands the overall size of the economy and strengthens fiscal conditions.

- **Unemployment**

A high level of unemployment in a country means that such an economy is not using its resources to its full potential. At the same time, it would negatively impact individual disposable income that will result in lower demand. It affects the commercial aspect of an economy significantly. This phenomenon is markedly noticed in the existing economic environment in India.

The individuals not only lose income but also face other hurdles financially as well as mentally. Government expenses extend further than the provision of benefits to the loss of worker output, which eventually reduces the gross domestic product (GDP) which in turn leads to economic issues and then poverty. It will lead to lower GDP growth and fall in tax revenue for the government.

- **Inflation**

When the overall prices of goods and services increase in a given period, it is known as inflation. It happens when even though the prices of goods and services are rising the general income level of consumers stays the same. Therefore, individuals have less money at their disposal. Small businesses and cottage industries are also affected as prices of raw goods and labour increase, resulting in smaller profit margins.

The propensity for the price level to rise over time is referred to as inflation. Inflation boosts prices and has the potential to reduce the purchasing power of consumers. People buy more than they need to avoid paying higher costs tomorrow, which drives up demand for products and services. Suppliers are unable to keep up. Worse still, neither can salaries. As a result, most individuals are unable to afford common products and services. Inflation reduces the value of pensions and savings.

- **Government Policy**

Government policies also play a huge role in influencing the economy of a country. Government policy can have a major influence on the economic environment. This can include fiscal or monetary policy. An example of monetary policy is a reduction in interest rates on bank loans which encourages consumers' demand for loans. An example of fiscal policy would be when the government decides to reduce income tax. Both of these



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policies attempt to gradually increase individual disposable income and encourage consumers to spend more, thus boosting commercial activities.

It can influence interest rate, taxation and a rise, which tends to increase the borrowing cost. Consumers will spend less if the interest is higher but if the interest rate is lower it might attract investments. In general, a government's active role in responding to the economic circumstances of a country is for the purpose of preserving important stakeholders' economic interests.

- **Reforms in the Banking Sector**

The banks are considered to be one of the most crucial aspects of the Indian economy. As a consequence, any reforms in this sector will have a huge impact on the economy.

The banking sector plays a vital role in the betterment of the economy. By boosting the quality of financial services and increasing money accessible, banking sector openness may directly improve growth.

- **Role of the Public and Private Sector**

India has a mixed economy where both the private and public sector plays a significant role. While the public sector plays a valuable role in carrying out plans and reforms, developing infrastructure and building a strong industrial base, the private sector is responsible for generating employment opportunities. About 80% of the population is working in either organised or unorganised private sectors.

The public sector promotes economic development at a rapid pace by filling gaps in the industrial structure. It reduces the disparities in the distribution of income and wealth by bridging the gap between the rich and the poor. Agriculture and other activities like dairying, poultry come under the private sector. It plays an important role in managing the entire agricultural sector.

- **Balance of Trade and Balance of Payment**

Briefly, Balance of Trade (BOT) is the difference between the money value of a country's imports and exports of material goods only whereas Balance of Payment (BOP) is the difference between a country's receipts and payments in foreign exchange. When the exports are greater than the imports, it leads to a favourable trade balance. It means there is a high demand for its goods offshores, and that increases the demand for its currency. On another hand, when the outflow is greater than the inflow, there is a current account deficit.



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BOT records only merchandise and doesn't record transactions of a capital nature. BOP records transactions relating to both goods and services. BOP is a true indicator of the economic performance of an economy.

- **Consumer Confidence**

The consumer is confident about his purchasing habits or decisions when they know they have income stability, and income is stable when the overall economy of a country is. It also affects the markets. For instance, if manufacturers and retail stores detect weak consumer confidence, they have to manage their inventory and cut back on production. Therefore, the economy will experience a slowdown and ultimately, recession. A stable and growing economy usually boosts a consumer's confidence.

Significance of business environment

Business Performance: The economic environment directly impacts the performance of businesses. Factors such as economic growth, inflation, and unemployment rates can affect consumer spending, investment levels, and overall demand for goods and services, influencing the financial performance of companies.

Market Conditions: Economic conditions determine the nature of the market, whether it's a buyer's or a seller's market. In a growing economy, businesses may experience increased demand and opportunities for expansion, while in a recession, they may face challenges due to reduced consumer spending.

Regulatory Impact: Economic policies and regulations set by governments often have a significant impact on businesses. Policies related to taxation, trade, monetary policy, and fiscal measures can influence costs, profits, and overall business strategies.

Globalization: The economic environment is not limited to national boundaries. Global economic trends and events, such as international trade policies, currency exchange rates, and global economic downturns, can affect businesses operating in various regions.

Investment Decisions: Businesses make investment decisions based on economic forecasts and conditions. Companies may decide to expand, invest in new technologies, or diversify their portfolios based on the prevailing economic environment.

Consumer Behaviour: Economic conditions directly affect consumer purchasing power and behaviour. During economic downturns, consumers may cut back on spending, opt for cheaper



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alternatives, or delay major purchases. Understanding these patterns is crucial for businesses in marketing and product development.

Cost of Capital: The economic environment influences interest rates and the cost of capital. Changes in interest rates can impact the cost of borrowing for businesses, affecting their investment and financing decisions.

Employment Patterns: Economic conditions determine the level of employment and unemployment. High levels of unemployment can lead to reduced consumer spending, impacting businesses across various industries.

Industry Trends: Economic conditions often shape industry trends. Certain industries may thrive in a growing economy, while others may face challenges. For example, technology and innovation may be more prominent during economic upswings.

Risk Management: Understanding and adapting to the economic environment is crucial for effective risk management. Businesses need to assess and anticipate economic risks, such as inflation, currency fluctuations, and market volatility, to develop strategies that mitigate potential negative impacts.

History of the Indian Economic System in Business Environment

A rich and diverse history has shaped the Indian economic system in the business environment into what it is today. To truly understand the complexities of the Indian Economy, it's important to take a closer look at its evolution.

Let's dive deep into the history of the Indian economic system.

Pre independence Era

Before independence in 1947, India's Economy was largely rural, with most of the population engaged in farming and other rural activities.

Till 1707 AD

The story of India's origins thrived between 3500 BC and 1800 BC. This early society depended a lot on trade. People in the Indus Valley were very good at farming, taking care of animals, working with metal, and making complicated weapons and tools out of copper, bronze, and tin.

They also traded, bought, and sold things like terracotta pots, beads, precious metals like gold and silver, colourful gems like turquoise and lapis lazuli, and many different kinds of shells and pearls. As transportation technology improved, trade became easier, which helped the economy grow.



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During British Rule

Under British colonial rule, India's Economy was destroyed by the British's greedy use of its resources. India's population suffered from things like frequent famines and widespread malnutrition. They also had one of the lowest life expectancies in the world and were mostly illiterate.

Post-Independence Era

After independence, the Indian government implemented several economic policies to promote industrialization and the economic system in a business environment.

From 1950 to 1979

After India got rid of colonialism in 1947, it started to rebuild its Economy. It used the Five Year Plans to help with development. This tool worked well to change the old Soviet Union. The first five-year plan for developing the Indian Economy was implemented in 1952.

Between 1951 and 1979, the Economy grew by an average of approximately 3.1 percent annually in constant prices or 1.0 percent per capita yearly..

1980 to 1990

During the 1980s, an improvement in the pace of economic advancement was observed. Between the fiscal years of 1980 and 1989, the Economy encountered an annual expansion ratio of 5.5%, which equated to 3.3% on a per capita basis. Remarkably, the manufacturing sector increased 6.6% per annum, while agriculture burgeoned at 3.6%.

The elevated proportion of investment was an important contributing factor to this affirmative economic trend. The investment ratio escalated from approximately 19% of the Gross Domestic Product (GDP) in the early 1970s to nearly 25% in the early 1980s.

After Liberalization

Ever since the liberalization of the Indian Economy, a significant upswing in its progress has been observed. Gross Domestic Product (GDP), a measure of a country's economic health, has been steadily increasing at a rate of 68% per year.

The nominal GDP of the nation has experienced a remarkable surge from its standing at US\$ 267.52 billion in 1992 to a towering US\$ 3.469 trillion in 2023. India is now the third largest Economy in the world, and it has become a popular place for Foreign Direct Investment (FDI).

To gain insight into the economic setup within the confines of the Indian subcontinent, an overview is necessary.

Market oriented system

A market oriented system is an economic system that determines the prices of commodities and amenities established by the interplay between the amount offered and the amount requested



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within the bazaar. The reforms initiated in the early 1990s aimed to liberalize the Economy and promote private enterprise. As a result, the Indian Economy has become more market driven, with the private sector playing a dominant role in driving economic growth.

Mixed economy

The mixed economic model has successfully promoted economic growth and stability while ensuring that the most vulnerable members of society are protected..

Economic systems are structures that societies use to organize and distribute resources, goods, and services. Different economic systems have varying impacts on businesses, influencing factors such as market structure, government involvement, and the role of individuals. Here are some common economic systems and their impacts on business:

1. Capitalism:

Private Ownership: In a capitalist system, private individuals or entities own and control the means of production. This encourages entrepreneurship and the pursuit of profit.

Market Forces: Businesses operate in competitive markets where supply and demand determine prices and production. The profit motive drives innovation and efficiency.

Impact on Business: Businesses in capitalist systems often focus on maximizing profits, promoting competition, and adapting to market demands. Entrepreneurship is encouraged, and there is a strong emphasis on individual initiative.

2. Socialism:

Public Ownership: In a socialist system, the means of production may be owned or controlled by the state or the community. There is a focus on collective or public welfare.

Central Planning: Economic planning by the government is common in socialist systems, with the state playing a significant role in resource allocation and distribution.

Impact on Business: Businesses may operate under more extensive government regulation and control. The emphasis may be on meeting societal needs rather than maximizing individual profits. Incentives for innovation and entrepreneurship can be different from those in a capitalist system.

3. Mixed Economy:

Combination of Systems: Many modern economies are mixed, combining elements of both capitalism and socialism. The government may intervene in certain areas while allowing market forces to operate in others.

Government Regulation: There is typically some level of government regulation to address market failures, protect consumers, and ensure fair competition.



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Impact on Business: Businesses in mixed economies navigate a balance between market forces and government intervention. They may benefit from infrastructure and social programs provided by the state while still facing market competition.

4. Command Economy:

Centralized Control: In a command economy, the government makes most economic decisions, including what goods and services to produce, how to produce them, and how to allocate resources.

Limited Private Ownership: Private ownership is often limited, and the state may control major industries.

Impact on Business: Businesses in command economies are subject to centralized planning and may face restrictions on ownership and decision making. Profit motives may be secondary to meeting state goals.

The impact of economic systems on businesses is complex and multifaceted. It can influence the level of competition, the role of government, the availability of resources, and the incentives for innovation. Businesses often need to adapt their strategies and operations based on the economic system in which they operate. Understanding the economic system is crucial for businesses to navigate the regulatory environment, assess market dynamics, and make informed decisions.

Macroeconomic parameters are key indicators that provide insights into the overall health and performance of an economy. These parameters help economists, policymakers, businesses, and investors understand the broader trends and conditions affecting a country's economic landscape. Here are some essential macroeconomic parameters:

Gross Domestic Product (GDP):

Definition: GDP represents the total value of all goods and services produced within a country's borders over a specific period.

Significance: GDP is a primary measure of economic performance and growth. It helps assess the size and health of an economy.

Inflation Rate:

Definition: Inflation is the rate at which the general level of prices for goods and services is rising, leading to a decrease in the purchasing power of a currency.

Significance: Moderate inflation is generally considered normal, but high or hyperinflation can erode the value of money. Central banks often target a specific inflation rate.



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Unemployment Rate:

Definition: The percentage of the labour force that is unemployed and actively seeking employment.

Significance: High unemployment rates can indicate economic distress, while low rates may suggest a healthy job market.

Interest Rates:

Definition: The cost of borrowing money, typically expressed as a percentage. Central banks often set policy interest rates.

Significance: Interest rates influence borrowing and spending patterns, impacting investment, consumer spending, and inflation.

Exchange Rates:

Definition: The value of one currency in terms of another. Exchange rates fluctuate based on supply and demand in the foreign exchange market.

Significance: Exchange rates affect international trade and investment. They impact the competitiveness of a country's exports and influence inflation.

Government Budget Deficit/Surplus:

Definition: The difference between government expenditures and revenues. A deficit occurs when expenditures exceed revenues, and a surplus occurs when revenues exceed expenditures.

Significance: Persistent budget deficits can lead to government debt accumulation, while surpluses can contribute to debt reduction.

Trade Balance:

Definition: The difference between the value of a country's exports and imports of goods and services.

Significance: A trade surplus occurs when exports exceed imports, and a trade deficit occurs when imports exceed exports. The trade balance reflects a country's competitiveness in the global market.

Consumer Price Index (CPI) and Producer Price Index (PPI):

Definition: CPI measures the average change over time in the prices paid by urban consumers for a market basket of consumer goods and services. PPI measures the average change over time in the selling prices received by domestic producers for their goods and services.

Significance: CPI and PPI provide insights into inflationary pressures at the consumer and producer levels, respectively.



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Money Supply:

Definition: The total amount of money circulating in the economy, including cash, demand deposits, and other liquid assets.

Significance: Changes in the money supply can impact inflation, interest rates, and overall economic activity.

Population growth, in population ecology, a change in the number of members of a certain plant or animal species in a particular location during a particular time period. Factors affecting population growth include fertility, mortality, and, in animals, migration—i.e., immigration to or emigration from a particular location. The average change in a population over time is referred to as the population growth rate. A positive growth rate indicates a population increase, and a negative growth rate indicates a population decrease. The upper limit of a population in a given environment, referred to as the environment's carrying capacity, is determined by the amount and availability of resources that are life sustaining for that population.

Calculating population growth

Population growth rates in a given location and time period can be calculated by subtracting population loss, or the combined rates of mortality and emigration, from population gain, or the combined rates of fertility and immigration. Fertility is the number of offspring produced on average by an individual species member under certain environmental conditions over a period of time. (Fertility is not to be confused with fecundity—the theoretical maximum number of offspring that can be produced by a species member in a given time period. The sex ratio and age structure of a population affect fertility rates, because they constrain the number of individuals capable of reproducing.

Population dynamics

The natural environment plays a crucial role in population growth through its carrying capacity. The life sustaining resources in an environment are limited and can be reduced for individual species members by greater population density and competition from other species, among other factors. Moreover, fertility, mortality, and migration are all affected by food availability, mate availability, and environmental stress factors such as pollution and natural disasters.

Population growth dynamics may be graphically depicted in an S shaped curve, known as a logistic curve, as depicted in Figure 1. The logistic curve (right) represents an initial lag in growth, a burst of exponential growth, and finally a decline in population growth. When population density is high, mortality tends to increase because of competition for resources, predation, or increased disease transmission, resulting in the plateau in growth at the end of the curve. Population growth



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rates may also fluctuate in correlation with seasonal variations in the environment. For example, in deep lakes, a spring thaw causes colder, deeper waters to rise to the lake's surface, releasing nutrients that then cause bursts in the growth of plankton, including algae, bacteria, and protozoans (see water bloom).

The population growth of different species may also be determined by predator prey relationships—for example, following an increase in the population of zooplankton (minute aquatic animals), the population of their algae prey may decrease or grow at a slower rate. This results in an oscillating population pattern, such as the cyclical fluctuation of the snowshoe hare and lynx populations, as depicted.

Human population growth

The world's human population experienced exponential growth from the 18th century, but growth rates have been declining since the second half of the 20th century. Although population growth rates vary significantly between countries and some regions continue to experience increasing growth rates, the overall rate of growth is decreasing.

The world's human population reached 8 billion in November 2022 and is predicted to peak at 10.4 billion by 2080 and to remain at that level until the end of the century. Although human mortality rates have been decreasing on average, the main reason for the decreasing population growth rate is lower fertility. Fertility varies based on reproductive behaviour patterns, which in turn depend upon factors such as cultural traditions, socioeconomic conditions, access to contraception, and ecological variables, such as population density.

Decreasing mortality among humans in recent decades has changed the age structure of the population. It has been predicted by the Population Division of the United Nations Department of Economic and Social Affairs that by 2050 the world's population of people age 65 or older will be twice as large as the population of children under age 5. That means that proportionately fewer people will be of reproductive age in the coming decades, which will contribute to a decline in population growth.

Fiscal deficit is the difference between the total revenue and total expenditure of a government in a financial year. Fiscal deficit arises when the expenditure of a government is more than the revenue generated by the government in a given fiscal year.

Fiscal deficit happens due to events like a major rise in capital expenditure or deficit arising from revenue. It serves as an indicator of how well the government is managing its finances.

Let us look at the process of calculating the fiscal deficit, and also study the components that make up the fiscal deficit.



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CALCULATION

Fiscal deficit is calculated by subtracting the total revenue obtained by the government in a fiscal year from the total expenditures that it incurred during the same period.

Mathematically, it can be represented as follows:

Fiscal deficit = Total Expenditure – Total revenue (Excluding the borrowings)

Fiscal deficit is seen in all the economies, while the surplus is considered a rare occurrence. A high fiscal deficit is not always considered bad for the economy. It is good if the amount is used in constructing roads, railways, airports, etc. These help in generating revenue for the government after a certain period.

Components of Fiscal Deficit

The fiscal deficit is composed of two components, namely income and expenditure. The components are discussed in brief in the following lines:

Components of total income of the government

These consist of two variables, which are revenue generated from various taxes such as GST, taxes from union territories, custom duties, corporation tax, etc. They are collected by the centre and the nontax revenues that consist of dividends and profits, interest receipts, and other nontax revenues.

Components of expenditure

The government expenditure consists of capital expenditure and revenue expenditure such as salary and pension payments, grants for creation of capital assets, infrastructure, healthcare, and interest payments.

Fiscal deficit is calculated as a percentage of the GDP (gross domestic product).

How does the government balance the fiscal deficit?

Governments take borrowings in the form of issuing bonds and selling them through the banks. Banks buy those deposits and then sell them to the investors. Government bonds are considered a safe form of investment. Hence, they are free from risks.

A situation of fiscal deficit prompts governments to indulge in welfare activities for the nation without any need to raise taxes.

This concept is about the fiscal deficit that plays an important role in the economy of a nation. For more such interesting concepts, stay tuned to BYJU'S.

Urbanization refers to the increasing population concentration in urban areas, which involves the growth and expansion of cities and towns. This phenomenon is a significant and



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widespread global trend with far reaching social, economic, and environmental implications. Here are some key aspects of urbanization:

Definition: Urbanization is the process by which an increasing proportion of a population comes to live in urban areas. It involves the movement of people from rural to urban areas, often driven by factors such as industrialization, job opportunities, better living standards, and improved amenities in cities.

Causes of Urbanization:

Industrialization: The shift from agrarian economies to industrial and service based economies often leads to the concentration of industries and jobs in urban areas.

Employment Opportunities: Cities tend to offer a diverse range of job opportunities, attracting people seeking better employment prospects.

Infrastructure Development: Improved infrastructure in urban areas, including better transportation, education, and healthcare facilities, can contribute to urban migration.

Quality of Life: Perceived higher standards of living, access to education, healthcare, and cultural amenities are often associated with urban living.

Consequences of Urbanization:

Economic Growth: Urbanization is often linked to economic development and growth, as urban areas become centres of economic activity, innovation, and entrepreneurship.

Infrastructure Challenges: Rapid urbanization can strain existing infrastructure, leading to challenges in areas such as transportation, housing, and sanitation.

Social Changes: Urbanization can lead to cultural and social changes, including shifts in lifestyle, values, and family structures.

Environmental Impact: The expansion of urban areas can have environmental consequences, such as deforestation, air and water pollution, and the loss of biodiversity.

Income Inequality: Urbanization may contribute to income disparities between urban and rural areas, leading to social and economic inequalities.

Urban Planning and Management:

Sustainable Development: Effective urban planning is essential to manage the challenges associated with urbanization and promote sustainable development.

Infrastructure Investment: Adequate investment in infrastructure, including transportation, housing, and utilities, is crucial for accommodating the growing urban population.

Smart Cities: The concept of smart cities involves using technology and data to improve the efficiency and sustainability of urban areas.



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Global Urbanization Trends:

Megacities: Some cities, known as megacities, have populations exceeding 10 million people. Examples include Tokyo, Delhi, and Shanghai.

Urbanization in Developing Countries: Many developing countries are experiencing rapid urbanization, leading to the emergence of new urban centers and challenges in managing this growth.

Urban Rural Migration: Rural to urban migration is a common pattern in the process of urbanization, driven by economic opportunities and the allure of urban amenities.

Per Capita Income

Per capita income is a measure of the amount of money earned per person in a nation or geographic region. Per capita income is used to determine the average per person income for an area and to evaluate the standard of living and quality of life of the population. Per capita income for a nation is calculated by dividing the country's national income by its population.

Understanding per Capita Income

Per capita income counts each man, woman, and child, even new-born babies, as a member of the population. This stands in contrast to other common measurements of an area's prosperity, such as household income, which counts all people residing under one roof as a household, and family income, which counts as a family those related by birth, marriage, or adoption who live under the same roof.

Per Capita Income in the U.S.

The United States Census Bureau takes a survey of income per capita every ten years and revises its estimates every September. The census takes the total income for the previous year for everyone 15 years and older and calculates the median average of the data. The census includes earned income (including wages, salaries, self-employment income), interest income, dividends as well as income from estates and trusts, and government transfers (Social Security, public assistance, welfare, survivor and disability benefits). Not included are employer paid healthcare, money borrowed, insurance payments, gifts, food stamps, public housing, capital gains, medical care, or tax refunds.¹

According to 2020 Census data, the national per capita income for the year was \$39,052 in 2020. We can see, from the U.S. Census Bureau, that the per capita income is lower than the median household income of \$67,521 in 2020.²³

Each metric has its advantages. Per capita income is helpful when analyzing a large number of people, such as the population of the United States, which stands at more than 330 million.⁴ Median household income is helpful when determining the level of income disparity and



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poverty in a certain area as the median number eliminates outlier income figures that could skew the data set.

Uses of Per Capita Income

Perhaps the most common use of income per capita is to ascertain an area's wealth or lack of wealth. For example, income per capita is one metric the U.S. Bureau of Economic Analysis (BEA) uses to rank the wealthiest counties in the United States, the other being median household income.

Per capita income is also useful in assessing an area's affordability. It can be used in conjunction with data on real estate prices, for instance, to help determine if average homes are out of reach for the average family. Notoriously expensive areas such as Manhattan and San Francisco maintain extremely high ratios of average home price to income per capita.

Businesses can also use per capita income when considering opening a store in a town or region. If a town's population has a high per capita income, the company might have a better chance at generating revenue from selling their goods since the people would have more spending money versus a town with a low per capita income.

Limitations of Per Capita Income

Although per capita income is a popular metric, it does have some limitations.

Living Standards

Since per capita income uses the overall income of a population and divides it by the total number of people, it doesn't always provide an accurate representation of the standard of living. In other words, the data can be skewed, whereby it doesn't account for income inequality.

For example, let's say a town has a total population of 50 people who are earning \$500,000 per year, and 1,000 people earning \$25,000 per year. We calculate the per capita income as $(\$500,000 \div 50) + (1,000 \times \$25,000)$ to arrive at \$50,000,000 in total income. When we divide $\$50,000,000 \div 1,050$ (total population), the per capita income is \$47,619 for the town.

However, the per capita income doesn't give us a true picture of the living conditions for all of those living in the town. Imagine if federal aid or public assistance was provided to towns based on per capita income. The town, in our example, might not receive the necessary aid such as housing and food assistance if the income threshold for aid was \$47,000 or less.

Inflation

Per capita income doesn't reflect inflation in an economy, which is the rate at which prices rise over time. For example, if the per capita income for a nation rose from \$50,000 per year to \$55,000 the next year, it would register as a 10% increase in annual income for the population. However, if inflation for the same period was 4%, income would only be up by 6% in real terms.



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Inflation erodes the purchasing power of the consumer and limits any increases in income. As a result, per capita income can overstate income for a population.

International Comparisons

The cost of living differences can be inaccurate when making international comparisons since exchange rates are not included in the calculation. Critics of per capita income suggest that adjusting for purchasing power parity (PPP) is more accurate, whereby PPP helps to nullify the exchange rate difference between countries. Also, other economies use bartering and other nonmonetary activity, which is not considered in calculating per capita income.

Savings and Wealth

Per capita income doesn't include an individual's savings or wealth. For example, a wealthy person might have a low annual income from not working but draws from savings to maintain a high quality standard of living. The per capita metric would reflect the wealthy person as a low income earner.

Children

Per capita includes children in the total population, but children don't earn any income. Countries with many children would have a skewed result since they would have more people dividing up the income versus countries with fewer children.

Economic Welfare

The welfare of the people isn't necessarily captured with per capita income. For example, the quality of work conditions, the number of hours worked, education level, and health benefits are not included in per capita income calculations. As a result, the overall welfare of the community may not be accurately reflected.

It's important to consider that per capita income is only one metric and should be used in conjunction with other income measurements, such as the median income, income by regions, and the percentage of residents living in poverty.

Planning an investment in a business environment involves careful consideration of various factors to ensure that the investment aligns with your goals and maximizes potential returns. Here are key steps to plan your investment in a business environment:

Define Your Investment Objectives:

Clearly outline your investment goals, whether they are focused on capital appreciation, regular income, or a combination of both.

Specify your risk tolerance and the time horizon for the investment.

Conduct a Thorough Market Analysis:

Research the industry and market in which you plan to invest. Understand current trends, growth prospects, and potential risks.

Analyze the competitive landscape and identify key players in the market.



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Financial Analysis:

Assess the financial health and performance of the business or asset you are considering for investment.

Review financial statements, cash flow, profitability, and any debt obligations.

Risk Assessment:

Identify and evaluate potential risks associated with the investment, including market risks, regulatory risks, and operational risks.

Develop strategies to mitigate or manage identified risks.

Legal and Regulatory Compliance:

Ensure that the investment complies with all relevant laws and regulations.

Assess the legal structure of the business and any potential legal issues that could impact the investment.

Due Diligence:

Conduct a thorough due diligence process, which may include site visits, interviews with key stakeholders, and a review of contracts and agreements.

Verify the accuracy of information provided by the business or seller.

Investment Structure:

Determine the most appropriate investment structure, whether it's through equity, debt, or a combination of both.

Consider the tax implications of the chosen investment structure.

Financial Projections:

Develop realistic financial projections based on your analysis.

Consider various scenarios to understand potential outcomes under different market conditions.

Exit Strategy:

Define a clear exit strategy that outlines how and when you plan to divest or realize returns on your investment.

Consider potential exit routes, such as selling to another investor, going public, or merging with another business.

Monitoring and Management:

Establish a plan for ongoing monitoring of the investment to track performance against projections.

Consider whether active management or a more passive approach is suitable for the investment.

Diversification:

Assess how the investment fits into your overall portfolio and ensure that you have a diversified investment strategy.

Diversification can help manage risk by spreading investments across different assets or sectors.



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Consult with Experts:

Seek advice from financial advisors, legal experts, and industry professionals to ensure that you have a well-informed perspective on the investment.

Documentation:

Ensure that all agreements and terms are documented in a clear and legally binding manner.

Work with legal professionals to draft contracts and agreements that protect your interests.

KAMARAJ WOMEN'S COLLEGE



UNIT V

TECHNOLOGICAL ENVIRONMENT

Technology is one of the important determinants of the success of a firm. Technological / technical environment exerts considerable influence on business. G.K. Galbraith defines technology as a “systematic application of scientific or other organized knowledge to practical tasks.” Technological factors: Innovations, govt. policy, technological orientations, research and development, technology import and absorption, technological obsolescence are the factors constituting technological environment. Technology is one of the factors to evaluate the global competitiveness of the firms.

Features of technological environment:

1. The first featured is technology changes fast. Technology forces change on people whether they are prepared for it or not.
2. The time gap between idea and implementation is falling rapidly. The time between introduction and peak production is shortening considerably.
3. Business leaders must always watch for changes and development taking place. New developments must be adopted and new ideas explored, otherwise the business units would perish.
4. The effects of technology are widespread. Technology ripples through society until every community is affected by it.
5. Technology is reinforcing in its own. Technology feeds on itself. Technology makes technology possible.
6. Technological environment is a complex set of knowledge, ideas, and methods. It is likely to be the result of a variety of internal and external activities.
7. The technological environment is dynamic. Business means have to adopt the latest technology to survive and to have a competitive edge

The technological environment in business:

The technological environment of a business influences the methods used to research and develop new products and the design and implementation of those products. The technological environment is essential in high tech industries, where the technology may be created rapidly, but there is little or no standardisation. It is also essential to understand the significance of changes to a business' technological environment when they occur. Changes in a technological environment may affect a company's ability to generate revenues or may cause it to lose market share by making it difficult for some competitors to obtain critical components or services needed for their continued growth. Some of the technological environment examples are:



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- (1) Standardisation of technology or the lack thereof. Standardisation affects how quickly and efficiently a company can design and implement new components. For example, if a company uses proprietary software to run their manufacturing processes but there is no standard for that particular software, their ability to find alternatives may be limited.
- (2) Changes in infrastructure, standards, and protocols. A company must consider the effects of changes made in a technological environment when they affect its business. A change such as the closure of a facility can have different effects on a company's technological environment. For example, consider the case of an airline that operates from several airports. Suppose one airport closes and can no longer service aircraft. In that case, the company will either have to decide which airport to move its operations to or find another alternative. In either case, without a technological environment change, this business would continue with its original operational plan.
- (3) Changes in regulations and standards related to information technology. Information technology standards can provide important clues regarding how technology will change over time.

SOURCES OF TECHNOLOGY DYNAMICS

Technology dynamics refer to the changes, advancements, and evolution in technology over time. Several sources contribute to the dynamics of technology, driving innovation and progress in various fields. Here are some key sources of technology dynamics:

1. Research and Development (R&D):

Corporate R&D: Companies invest in their research and development departments to create new products, improve existing ones, and stay competitive in the market.

Government R&D: Government agencies often fund research initiatives to drive technological advancements in areas such as healthcare, defense, and environmental sustainability.

2. Academic and Scientific Institutions:

Universities and Research Centers: Academic institutions play a crucial role in technology dynamics by conducting research, fostering innovation, and educating the next generation of scientists and engineers.

Collaboration with Industry: Partnerships between academic institutions and industry facilitate the transfer of knowledge and technology from research labs to practical applications.

3. Private Sector Investments:

Venture Capital: Investment from venture capitalists supports start-ups and emerging companies with innovative ideas, allowing them to develop and commercialize new technologies.

Corporate Investments: Large corporations invest in or acquire start-ups to gain access to new technologies, expand their product portfolios, and stay ahead of market trends.



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4. Government Initiatives and Policies:

Incentives and Grants: Governments may provide financial incentives, grants, or tax breaks to encourage businesses and researchers to invest in technology development.

Regulatory Frameworks: Policies that promote competition, protect intellectual property, and ensure a fair business environment can influence technology dynamics.

5. Global Collaboration and Networking:

International Collaboration: Collaboration between researchers, companies, and institutions across borders facilitates the exchange of ideas, expertise, and resources.

Open Innovation: Embracing open innovation models allows organizations to collaborate with external partners, including customers and suppliers, to accelerate the development of new technologies.

6. Consumer Demand and Feedback:

Market Forces: Consumer demand for innovative products and solutions drives companies to invest in technology development to meet market needs.

User Feedback: Companies often rely on user feedback to improve and iterate on existing technologies, leading to continuous innovation.

7. Emerging Technologies:

Cross Pollination of Technologies: Advances in one field often influence and contribute to progress in other areas, leading to the emergence of interdisciplinary technologies.

Convergence: The convergence of different technologies, such as information technology, biotechnology, and nanotechnology, can lead to the development of transformative solutions.

8. Start-ups and Entrepreneurship:

Entrepreneurial Ecosystems: Vibrant start up ecosystems foster entrepreneurship, encourage risk taking, and create a culture of innovation.

Agile Development: Start-ups often operate with agility, allowing for rapid prototyping, testing, and iteration of new technologies.

9. Open Source and Collaboration Platforms:

Open Source Software: Open source communities contribute to the development of software and technologies, allowing for widespread collaboration and innovation.

Crowd sourcing: Platforms that enable crowd sourcing of ideas and solutions harness the collective intelligence of a diverse group of contributors.

10. Technological Conferences and Events:

Knowledge Sharing: Conferences, seminars, and industry events provide opportunities for professionals to share knowledge, discuss trends, and showcase innovations.

Networking: Connecting with peers, experts, and potential collaborators at events can lead to new ideas and partnerships.



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The dynamic nature of technology is driven by a combination of these sources, creating an environment where continuous innovation and adaptation are essential for staying competitive and addressing societal challenges.

TRANSFER OF TECHNOLOGY

The transfer of technology refers to the process by which knowledge, skills, technologies, or innovations developed by one individual, organization, or country are transmitted to another. This transfer can occur through various mechanisms and channels, and it plays a crucial role in global economic development, innovation, and collaboration. Here are key aspects of the transfer of technology:

1. Modes of Technology Transfer:

- Explicit Transfer: This involves the transfer of tangible knowledge, such as through licensing agreements, patents, or the sale of technology.
- Tacit Transfer: Tacit knowledge, which is often skill-based and harder to codify, can be transferred through methods like training programs, joint ventures, or collaborative research projects.

2. Channels of Technology Transfer:

- Licensing and Franchising: Companies may license or franchise their technologies to other entities in exchange for fees or royalties.

Impact of Technology on Business

Technology has driven a lot of advanced processes in many businesses. As technology becomes even more advanced, its role with businesses will continue to grow.

Technology has revolutionized business as we know it, and companies across numerous industries are looking to harness it to improve their workforce, build brand recognition and bolster the bottom line. Some areas in which technology has transformed businesses include accounting, data collection, sales and digital promotion.

Globalization

Information technology has enabled businesses to attain a greater reach. Now more than ever, it's easier for companies to do business across the world. Emails, text, instant messaging, websites and applications have made global communication quicker and more effective than ever.

Collaboration and Access

Businesses have advanced internal communications quite a bit as well, making it possible for employees at many companies to work from home throughout the coronavirus pandemic. Communication networks enable managers to access and share data within their department as



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well as throughout their organization. Businesses have relied on advanced collaboration tools to complete work that usually only occurred in person.

Storage

The thought of organizing and storing paperwork makes most employees cringe. Fortunately, much data is stored electronically now, making it easier for retrieval when the information is needed.

More organizations use cloud storage to supplement their facilities, which is made possible by cloud storage. Users can remotely upload and view content, store and retrieve data as needed. This is a much more convenient way for organizations to access information. Now instead of purchasing internal servers, hard drives and thumb drives, you can access information almost anywhere.

Cyber security

Every organization has information that they want to be protected from competitors, hackers and others trying to damage the company, which is why cyber security is a major priority for businesses.

Virtual storage systems or cloud computing systems make information accessible for all within an organization, and cyber security protects this information. Cyber security professionals are continually working to update systems to keep the information safe from unwanted intrusion.

Support

Technology makes it possible for businesses to support external customer service efforts as well as help individuals within the organization. There are hundreds of platforms that streamline the workflow but also facilitate the work process. Getting feedback is also easier since communication is also straighter forward. For example, IT help desk departments have streamlined their work thanks to ticketing systems that provide timely and accurate information. The remote work boom during COVID-19 has demonstrated that not only can employees work remotely, but that technology support is capable of dealing with just about any technical issues that may arise.

Mobile Technology

Thanks to mobile technology, it has truly become easier to take your work anywhere. If you don't have a laptop or pad at your disposal, it is now possible to use your phone to complete your work. Mobile technology has picked up momentum owing to its convenience, efficiency, and speed. You can have your work with you in your back pocket!

The trend of BYOD (Bring Your Device) is on the rise at many organizations, where employees can bring technology that they use at home. Some of the benefits include:



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- Improvement in productivity
- Boost in employee satisfaction
- Lower enterprise costs
- A perk that could attract prospective employers

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Modes of Technology Transfer:

Explicit Transfer: This involves the transfer of tangible knowledge, such as through licensing agreements, patents, or the sale of technology.

Tacit Transfer: Tacit knowledge, which is often skill-based and harder to codify, can be transferred through methods like training programs, joint ventures, or collaborative research projects.

Channels of Technology Transfer:

Licensing and Franchising: Companies may license or franchise their technologies to other entities in exchange for fees or royalties.

Joint Ventures and Partnerships: Collaboration between two or more entities, often through joint ventures or partnerships, allows for the shared development and use of technologies.

Mergers and Acquisitions: Technology transfer can occur through mergers and acquisitions, where one company acquires another to gain access to its technologies.

Research and Development (R&D) Collaboration: Organizations may collaborate on research projects to share knowledge and jointly develop new technologies.

Educational Institutions: Universities and research institutions contribute to technology transfer through academic research, training programs, and partnerships with industry.

International Technology Transfer:

Foreign Direct Investment (FDI): Companies may transfer technology to foreign subsidiaries through FDI, enabling the global expansion of technology-intensive industries.

Trade and Export: Technology can be transferred through the export of goods, services, and technologies across borders.

Multinational Corporations (MNCs): MNCs often transfer technology within their global network, leveraging their expertise and resources in different regions.



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Government Initiatives:

Incentives and Policies: Governments may implement policies and provide incentives to encourage the transfer of technology, such as tax breaks, research grants, or subsidies.

International Agreements: Agreements between countries can facilitate the cross-border transfer of technology by addressing issues such as intellectual property rights and trade barriers.

Challenges in Technology Transfer:

Intellectual Property Rights (IPR): Protecting intellectual property is a critical consideration in technology transfer, and disagreements over IPR can be a significant barrier.

Cultural and Organizational Differences: Differences in organizational cultures, management styles, and business practices can impact the effectiveness of technology transfer.

Resource Constraints: Limited financial resources, infrastructure, or skilled personnel can hinder the successful implementation of transferred technologies.

Regulatory and Legal Challenges: Compliance with regulations and legal frameworks in different jurisdictions can be a complex aspect of technology transfer.

Capacity Building:

Training and Skill Development: Successful technology transfer often involves training and developing the skills of individuals who will be responsible for implementing and maintaining the technology.

Knowledge Sharing Platforms: Creating platforms for knowledge exchange and collaboration can facilitate the transfer of technology among professionals and organizations.

Factors Governing Technological Environment

The factors which determine the technology environment in a country are as follows:

- Quality of human resources in terms of the spirit of experimentation, innovation, and enterprise.
- Facilities for technical education, training and research.
- Compensation systems and promotion policies for persons engaged in scientific and industrial research.
- Incentives for research and development.
- Monetary and fiscal concessions for intensive research and development in the private sector.
- Government participation in scientific and technological development.
- Laws for the protection of intellectual property rights.
- Institutional arrangements for developing a conducive technological environment.
- Access to foreign technology.



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The technological environment of a business refers to the factors and conditions related to technology that can impact its operations and strategies. Several determinants influence the technological environment, shaping the way businesses operate and innovate. Here are key determinants of the technological environment:

1. Research and Development (R&D) Investments:

- The level of investment in research and development by businesses, industries, and governments significantly influences technological advancements.

2. Innovation Capacity:

- The ability of organizations to innovate, introduce new products, and adopt cutting-edge technologies plays a crucial role in shaping the technological environment.

3. Technological Infrastructure:

- The quality and accessibility of technological infrastructure, including telecommunications, internet connectivity, and transportation systems, impact the technological environment of a region or country.

4. Government Policies and Regulations:

- Regulatory frameworks and government policies related to technology, intellectual property rights, and innovation can either facilitate or hinder technological development.

5. Intellectual Property Rights (IPR):

- The protection of intellectual property through patents, copyrights, and trademarks influences the incentive for businesses to invest in and share new technologies.

6. Technological Transfer:

- The ease with which technologies can be transferred between organizations, industries, and countries affects the diffusion of innovations and technological capabilities.

7. Globalization:

- The interconnectedness of global markets and the flow of information and technology across borders contribute to a dynamic and interconnected technological environment.

8. Collaboration and Networking:

- Collaboration among businesses, research institutions, and other stakeholders fosters knowledge sharing and accelerates technological advancements.



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9. Education and Skill Development:

- The availability of a skilled workforce with the necessary technical skills and expertise contributes to the technological environment's vibrancy and competitiveness.

10. Consumer Adoption and behaviour:

- Consumer preferences, attitudes toward technology, and the rate of adoption of new technologies influence the demand for innovative products and services.

11. Environmental Sustainability:

- The focus on environmentally sustainable technologies, such as clean energy and eco-friendly practices, is becoming a significant determinant of the technological environment.

12. Cyber security:

- The level of cyber security measures in place affects the confidence of businesses and consumers in adopting and utilizing digital technologies.

13. Emerging Technologies:

- The development and adoption of emerging technologies such as artificial intelligence, block chain, and the Internet of Things (IoT) impact the technological landscape and create new opportunities and challenges.

14. Start-ups and Entrepreneurship:

- The presence and growth of start-ups and entrepreneurial ventures contribute to a dynamic technological environment, fostering innovation and competition.

15. Technological Trends and Disruptions:

- Ongoing technological trends and disruptions, such as the Fourth Industrial Revolution, shape the overall technological environment and require businesses to adapt and evolve.

Understanding and adapting to these determinants is crucial for businesses to navigate the rapidly changing technological landscape. Companies that effectively leverage and respond to these factors are better positioned to innovate, stay competitive, and succeed in the evolving technological environment.